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*Dear David*

Thank you for sending me a hard copy of the Pre-Consultation Business Case which is extremely helpful. However, I am afraid I have not been able to track down the appendices mentioned at the end of the document between pages 233 and 235 (enclosed).

Would it be possible for you to let me know where I can access these documents? I note that the only one currently available on the Transformation Programme website is Appendix 5.1 – The Strategic Review of the Horton General Hospital and this was only uploaded halfway through the public consultation period on 23 February. Is it your intention to upload the other documents?

*Yours*

*Victoria*

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## **Appendices**

### **PART ONE – VISION, SCOPE, CONTEXT AND GOVERNANCE**

#### **1. Scope**

No appendices

#### **2. Strategic Context**

**Appendix 2.1:** Oxfordshire 2016 JSNA Executive Summary

**Appendix 2.2:** The Buckinghamshire, Oxfordshire, Berkshire (BOB) Plan on a Page

**Appendix 2.3:** Oxfordshire CCG Priorities Table

**Appendix 2.4:** Oxfordshire CCG 2017-19 Commissioning Intentions

#### **3. Governance and Programme Management**

**Appendix 3.1:** Supporting Evidence of Decision-Making

### **PART TWO – THE CASE FOR CHANGE**

#### **4. Current Service Provision, Best Practice and the Case for Change**

**Appendix 4.1:** The Oxfordshire 'Storyboard'

**Appendix 4.2:** Case for Change Supporting Evidence Slides

**Appendix 4.3:** Temporary Changes to Maternity Services at the Horton General Hospital

### **PART THREE - THE CLINICAL MODEL**

#### **5. The Development of the Proposals**

**Appendix 5.1:** The Strategic Review of the Horton General Hospital

#### **6. The Detailed Clinical Models**

No appendices

### **PART FOUR – MEETING THE NHS 'FOUR TESTS' AND THE BEST PRACTICE TESTS**

#### **7. Meeting the Four Tests**

**Appendix 7.1:** Report on the Transformation Stakeholder Event held on 6<sup>th</sup> June 2016

**Appendix 7.2:** The 'Big Health and Care Conversation' Engagement Report (August 2016)

**Appendix 7.3:** The 'Big Health and Care Conversation' Phase 2 Engagement Report (November 2016)

**Appendix 7.4:** Current and Potential Challenges Identified by Engagement Work

**Appendix 7.5:** Summary of the Communications and Engagement Activities undertaken to support the Strategic Review of the Horton General Hospital

**Appendix 7.6:** Clinical evidence and links to best practice for the maternity proposals

**Appendix 7.7:** Initial Terms of Reference for the clinical working groups

**Appendix 7.8:** Names of the managerial and clinical leads for the workstreams

**Appendix 7.9:** Initial Workplan for the Clinical Review

**Appendix 7.10:** Example Slide Set Used at Locality Meetings

**Appendix 7.11:** Letter of Support from Medical Director OUHFT

**Appendix 7.12:** Letter of Support from Medical Director Oxford Health FT

**Appendix 7.13:** OUHFT Communication and Engagement log

**Appendix 7.14:** Advisory Report from the Thames Valley Clinical Senate

**Appendix 7.15:** Involvement of the CCG Governing Body in the development of the specific proposals with the scope of this business case

## **8. The 'Best Practice' Checks**

**Appendix 8.1:** Baseline Travel Analysis

**Appendix 8.2:** Travel Analysis Supporting Evidence Slides

**Appendix 8.3:** Equality Impact Assessments undertaken by the Transformation Programme workstreams

**Appendix 8.4:** Minutes of Meetings with the Health Overview and Scrutiny Committee and the Health and Wellbeing Board in relation to the Transformation Programme.

## **PART FIVE – THE PRACTICALITIES**

### **9. Workforce and Estates**

No appendices

**10. Activity and Finances**

No appendices

**11. Implementation Plans**

No appendices

**PART SIX – NEXT STEPS**

**12. Consultation Plans**

**Appendix 12.1:** The Detailed Consultation Action Plan

**Appendix 12.2:** The Draft Consultation Plan

**13. Processes after Public Consultation**

No appendices