



Mr David Smith
Chief Executive
Oxfordshire Clinical Commissioning Group
Jubilee House
5510 John Smith Drive
Oxford Business Park
Cowley
Oxford OX4 2LH

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Dear David

Thank you for sending me a hard copy of the Pre-Consultation Business Case which is extremely helpful. However, I am afraid I have not been able to track down the appendices mentioned at the end of the document between pages 233 and 235 (enclosed).

Would it be possible for you to let me know where I can access these documents? I note that the only one currently available on the Transformation Programme website is Appendix 5.1 – The Strategic Review of the Horton General Hospital and this was only uploaded halfway through the public consultation period on 23 February. Is it your intention to upload the other documents?

Yours

Victoria

Victoria Prentis MP

Westminster Office
House of Commons
London
SW1A 0AA
Tel: 020 7219 8756

Constituency Office
Heyford Park House
Upper Heyford
Bicester OX25 5HD
Tel: 01869 233 685

Online
victoria.prentis.mp@parliament.uk
www.victoriaprentis.com
[@victoriaprentis](https://www.facebook.com/victoriaprentis)
www.facebook.com/victoriaprentis

Appendices

PART ONE – VISION, SCOPE, CONTEXT AND GOVERNANCE

1. Scope

No appendices

2. Strategic Context

Appendix 2.1: Oxfordshire 2016 JSNA Executive Summary

Appendix 2.2: The Buckinghamshire, Oxfordshire, Berkshire (BOB) Plan on a Page

Appendix 2.3: Oxfordshire CCG Priorities Table

Appendix 2.4: Oxfordshire CCG 2017-19 Commissioning Intentions

3. Governance and Programme Management

Appendix 3.1: Supporting Evidence of Decision-Making

PART TWO – THE CASE FOR CHANGE

4. Current Service Provision, Best Practice and the Case for Change

Appendix 4.1: The Oxfordshire 'Storyboard'

Appendix 4.2: Case for Change Supporting Evidence Slides

Appendix 4.3: Temporary Changes to Maternity Services at the Horton General Hospital

PART THREE - THE CLINICAL MODEL

5. The Development of the Proposals

Appendix 5.1: The Strategic Review of the Horton General Hospital

6. The Detailed Clinical Models

No appendices

PART FOUR – MEETING THE NHS 'FOUR TESTS' AND THE BEST PRACTICE TESTS

7. Meeting the Four Tests

Appendix 7.1: Report on the Transformation Stakeholder Event held on 6th June 2016

Appendix 7.2: The 'Big Health and Care Conversation' Engagement Report (August 2016)

Appendix 7.3: The 'Big Health and Care Conversation' Phase 2 Engagement Report (November 2016)

Appendix 7.4: Current and Potential Challenges Identified by Engagement Work

Appendix 7.5: Summary of the Communications and Engagement Activities undertaken to support the Strategic Review of the Horton General Hospital

Appendix 7.6: Clinical evidence and links to best practice for the maternity proposals

Appendix 7.7: Initial Terms of Reference for the clinical working groups

Appendix 7.8: Names of the managerial and clinical leads for the workstreams

Appendix 7.9: Initial Workplan for the Clinical Review

Appendix 7.10: Example Slide Set Used at Locality Meetings

Appendix 7.11: Letter of Support from Medical Director OUHFT

Appendix 7.12: Letter of Support from Medical Director Oxford Health FT

Appendix 7.13: OUHFT Communication and Engagement log

Appendix 7.14: Advisory Report from the Thames Valley Clinical Senate

Appendix 7.15: Involvement of the CCG Governing Body in the development of the specific proposals with the scope of this business case

8. The 'Best Practice' Checks

Appendix 8.1: Baseline Travel Analysis

Appendix 8.2: Travel Analysis Supporting Evidence Slides

Appendix 8.3: Equality Impact Assessments undertaken by the Transformation Programme workstreams

Appendix 8.4: Minutes of Meetings with the Health Overview and Scrutiny Committee and the Health and Wellbeing Board in relation to the Transformation Programme.

PART FIVE – THE PRACTICALITIES

9. Workforce and Estates

No appendices

10. Activity and Finances

No appendices

11. Implementation Plans

No appendices

PART SIX – NEXT STEPS

12. Consultation Plans

Appendix 12.1: The Detailed Consultation Action Plan

Appendix 12.2: The Draft Consultation Plan

13. Processes after Public Consultation

No appendices